#### BWF Client Partner Series

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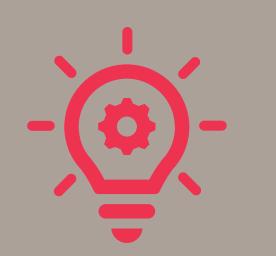
Dennis Prescott and Jan Cady



- Welcome! We are glad you have joined us.
- Use the Q&A Feature to ask questions.
- Any unanswered questions will be addressed individually after the webinar.
- Share your thoughts with us by using **#bwfwebinar**.
- For technical challenges, support is available by emailing <u>bwf@bwf.com</u>.



#### **Upcoming Webinars**



#### All webinars are at 2pm EST/1pm CST.

- Monday, March 30: Sustaining Optimal Board Leadership in Times of Crisis, hosted by Dennis Prescott and Jan Cady.
- Wednesday, April 1: *Reviewing Philanthropic Priorities and Alignment with the Current Marketplace*, hosted by Mark Marshall and Josh Birkholz.
- Thursday, April 2: Understanding Your Engagement Index: Priming Your Organization for Current and Future State, hosted by Alex Oftelie.



#### Sustaining Optimal Board Leadership in Times of Crisis

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March 30, 2020

### Introduction

- Why this is so important.
  - <u>CARE</u>
  - COURAGE
  - COMPASSION
  - CONTINUITY
- Your organization is more relevant than ever.
- How many boards do you have? Development or Campaign committees?—Need plans for each.



### Key Lessons Learned from Previous Events

- Consistency. Organizations that have stayed focused on philanthropy have seen the biggest returns on investment.
- Take the long view. The economy regains its momentum over a period of time, sometimes surprisingly quickly, others in unexpected ways.
- Generosity. Donors step into the gap to fill critical need of the philanthropic organizations that are important to them.
- Mission. The world needs its great organizations more during these periods.



#### What You'll Need

- Case for the times.
- Talking points, one-pagers, all pointed at what your organization is doing to help.
- Specific plans for each board if you have multiple groups.





## Case for the Times

- Are you providing direct services you can write about?
- Do you have expert advice that can be offered from your staff?
- What else should board members know?
- Prepare FAQ for board use.



#### Board Outreach—Individual and Group

- Weekly insider updates from CEO, medical staff, faculty, etc.— Keep them interesting and varied.
- Individual calls, emails, texts. Be sure each board member has one assigned relationship manager (probably already in your system, but more important than ever in these times.)
- Prepare talking points for frontline staff to use in individual outreach to keep consistency.



## For Individual Calls

- First questions are about <u>THEM</u>...
  - "How are you doing?"
  - "Any loved ones affected?"
  - "What are you doing personally to take care?"
- Then move to the organizational response.
  - "Have you been reading our updates?"
  - "Do you have any questions or need to speak with anyone?"



 Hoping you can help, as a fabulous board member and community leader—then give specific suggestions, make assignments, offer information to support.



## What Board Members can do Externally

☑ In collaboration with gift officers, reach out to major donors.

Check on other VIPs on behalf of the organization.

- Let community leaders know what your organization is doing to help during this crisis.
- ✓ Stay informed via insider communications and be ready to advocate if asked.

☑ Make a gift to help with crisis response.



### What Board Members can do Internally

✓ Help you sustain and grow when organizational leadership may be asking for unreasonable cost cuts due to recession threats.

- Help you stay positioned for long-term success by not cutting any resources that will impede revenue production now or in the future.
- ✓ Bolster staff morale by being in touch, sharing motivational ideas, showing they care even more when challenged.
- ✓ Where appropriate (and ethical), advise fundraising staff on individuals or sectors that continue to make money in these times.



# **Board Challenge**

- If your organization is really doing relevant things to help...
  - Ask board members to give to a Response Fund to match other gifts to the fund.
  - Try to raise \$100,000 or more to give it punch.
  - Use the challenge gift to reach out to other donors—from online to lead annual calls.
  - Use challenge to motivate gift officers to get on the phone and stretch.





#### Discussion





#### Thank you!

Dennis Prescott and Jan Cady

Additional Resources Found At: <u>Bwf.com/CurrentResources</u>



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